

## Notice of Meeting

# Communities, Environment and Highways Select Committee

**Date & time**

Wednesday, 9  
November 2022 at  
10.00 am

**Place**

Surrey County  
Council, Woodhatch  
Place, 11 Cockshot  
Hill, Reigate, Surrey,  
RH2 8EF

**Contact**

Kunwar Khan, Scrutiny  
Officer  
Tel: 07988 522219

[kunwar.khan@surreycc.gov.uk](mailto:kunwar.khan@surreycc.gov.uk)

**Chief Executive**

Joanna Killian

We're on Twitter:  
[@SCCdemocracy](https://twitter.com/SCCdemocracy)



**If you would like a copy of this agenda or the attached papers in another format, e.g. large print or braille, or another language please either call 020 8541 9122 or write to Democratic Services, Surrey County Council, Woodhatch Place, 11 Cockshot Hill, Reigate, Surrey, RH2 8EF or email [kunwar.khan@surreycc.gov.uk](mailto:kunwar.khan@surreycc.gov.uk)**

**This meeting will be held in public. If you would like to attend and you have any special requirements, please contact Kunwar Khan on [kunwar.khan@surreycc.gov.uk](mailto:kunwar.khan@surreycc.gov.uk).**

### Elected Members

Catherine Baart (Earlswood & Reigate South), Stephen Cooksey (Dorking South & the Holmwoods), Colin Cross (Horsleys), John Furey (Addlestone), David Harmer (Waverley Western Villages), Jonathan Hulley (Foxhills, Thorpe & Virginia Water) (Vice-Chairman), Andy MacLeod (Farnham Central) (Vice-Chairman), Jan Mason (West Ewell), Cameron McIntosh (Oxted), John O'Reilly (Hersham) (Chairman), Becky Rush (Warlingham), Lance Spencer (Goldsworth East & Horsell Village) and Keith Witham (Worplesdon)

### TERMS OF REFERENCE

The Select Committee is responsible for the following areas:

- Waste and recycling
- Highways
- Major infrastructure
- Investment/Commercial Strategy (including Assets)
- Economic Growth
- Housing
- Local Enterprise Partnerships
- Countryside
- Planning
- Aviation and Sustainable Transport
- Flood Prevention
- Emergency Management
- Community Engagement and Safety
- Fire and Rescue
- Trading Standards

## **AGENDA**

### **1 APOLOGIES FOR ABSENCE AND SUBSTITUTIONS**

To report any apologies for absence and substitutions.

### **2 DECLARATIONS OF INTEREST**

All Members present are required to declare, at this point in the meeting or as soon as possible thereafter:

- i. any disclosable pecuniary interests and / or;
- ii. other interests arising under the Code of Conduct in respect of any item(s) of business being considered at this meeting.

#### **NOTES:**

- Members are reminded that they must not participate in any item where they have a disclosable pecuniary interest;
- as well as an interest of the Member, this includes any interest, of which the Member is aware, that relates to the Member's spouse or civil partner (or any person with whom the Member is living as a spouse or civil partner); and
- Members with a significant personal interest may participate in the discussion and vote on that matter unless that interest could be reasonably regarded as prejudicial.

### **3 QUESTIONS AND PETITIONS**

To receive any questions or petitions.

The public retain their right to submit questions for written response, with such answers recorded in the minutes of the meeting; questioners may participate in meetings to ask a supplementary question. Petitioners may address the Committee on their petition for up to three minutes. Guidance will be made available to any member of the public wishing to speak at a meeting.

#### **Notes:**

1. The deadline for Member's questions is 12.00pm four working days before the meeting (*3 November 2022*).
2. The deadline for public questions is seven days before the meeting (*2 November 2022*)
3. The deadline for petitions was 14 days before the meeting, and no petitions have been received.

#### 4 PARTNERSHIP DELIVERY IN LOCALITIES

(Pages 5  
- 22)

**Purpose of the report:** To present to the Committee an approach for improving multi-agency delivery of services and outcomes for local residents and communities, through partners working better together at a recognisable and distinctive local level, primarily around loosely defined town footprints, and bringing together services, projects, people and resources to align and co-ordinate their plans and activity.

#### 5 DATE OF THE NEXT MEETING: 5 DECEMBER 2022

The next public meeting of the committee will be held on 5 December 2022.

**Joanna Killian**  
**Chief Executive**

Published: Monday, 31 October 2022

#### **MOBILE TECHNOLOGY AND FILMING – ACCEPTABLE USE**

Those attending for the purpose of reporting on the meeting may use social media or mobile devices in silent mode to send electronic messages about the progress of the public parts of the meeting. To support this, County Hall has wifi available for visitors – please ask at reception for details.

Anyone is permitted to film, record or take photographs at council meetings with the Chairman's consent. Please liaise with the council officer listed in the agenda prior to the start of the meeting so that the Chairman can grant permission and those attending the meeting can be made aware of any filming taking place.

Use of mobile devices, including for the purpose of recording or filming a meeting, is subject to no interruptions, distractions or interference being caused to the PA or Induction Loop systems, or any general disturbance to proceedings. The Chairman may ask for mobile devices to be switched off in these circumstances.

It is requested that if you are not using your mobile device for any of the activities outlined above, it be switched off or placed in silent mode during the meeting to prevent interruptions and interference with PA and Induction Loop systems.

*Thank you for your co-operation*

This page is intentionally left blank

THURSDAY 9 NOVEMBER 2022

## PARTNERSHIP DELIVERY IN LOCALITIES: TOWNS

**Purpose of report:** To present to the Committee an approach for improving multi-agency delivery of services and outcomes for local residents and communities, through partners working better together at a recognisable and distinctive local level, primarily around loosely defined town footprints, and bringing together services, projects, people and resources to align and co-ordinate their plans and activity.

### Introduction:

1. A need has been identified to ensure effective and efficient partnership arrangements focused on delivery, at a sub-county spatial level. This partly arises from increased demand on services, restricted budgets set against the growing demand and inter-dependencies between services, activities and projects that make a difference to residents' lives.
2. In addition, new health structures and policies are being developed and implemented that have a stronger relationship with partners at a local level. A higher priority is increasingly being afforded to the wider determinants of health, the services and resources that impact them, their practical delivery and the role of Local Government (see Fuller Stocktake report at [NHS England » Next steps for integrating primary care: Fuller stocktake report](#)).
3. These issues have particular relevance for communities that are identified as experiencing the greatest and/or multi-dimensional needs and/or vulnerabilities. In a post-pandemic, economically uncertain, busy national policy context, the collective focus of the County Council and its partners is on the delivery of improved services, better outcomes, and greater efficiencies, for Surrey residents, the economy, the environment, and place.

### Purpose and scope

4. Recognising the need and imperative to put in place enhanced partnership delivery arrangements at a local level, it is intended that the following features, for example, would be evident in any new arrangements:

- Improved sharing of data, evidence and perspectives at the local level
  - Ensuring co-ordinated partner engagement with local people, in places they recognise and associate with, is used to drive delivery
  - Convening, co-ordinating and aligning partners' and communities' finance, people and assets
  - Co-designing and implementing new multi-agency service models
  - Shared oversight and assurance of delivery and remedial action
  - Delivering identified partnership projects
5. By working more effectively together in defined localities, the County Council and health, District and Borough, Police, community, voluntary and charitable partners will work with local people to identify the priorities for action and delivery, which subject to the needs of the local area may include, e.g. tackling health inequalities and instigating health improvement activity, rationalising assets and securing their optimal utilisation, protecting and improving the public realm and natural assets and undertake 'place-making' enhancements, regenerate built environment and communities, stimulate economic activity, especially High Street/Town Centres and supporting thriving communities and their empowerment.
  6. It should be noted that while these are typical areas of focus, they will vary between different places. The activity required to bring forward some projects and initiatives can be complex and time consuming (especially when seeking the engagement of a wide group of stakeholders including residents) while others may be more readily delivered in shorter timeframes.

### **How might this best be achieved?**

7. A body of work that reflects the above approach is already in place in the form of a number of 'pilots', upon which further work can be developed. These include, for example, existing relationships and partnership work lead by the County Council in Caterham, Farnham, Weybridge and Horley, by PCNs in North Guildford and East Surrey, the Health and Wellbeing Boards 'Key Neighbourhoods', Community Liaison Officer team and Joint Officer Groups established by the County Council's Place team (see Appendices A, B and C)
8. The experience gained and learning secured from these various and varied pilots indicates that, notwithstanding the potential challenges of working in this way (see paragraph 9, below) and the time needed to put in place strong foundations from which good progress can be made, such an approach offers great potential for creating a stronger collective local focus on better outcomes for residents, the economy and environment, especially where it is based on a genuine partnership of equals, where no one individual or agency dominates.
9. Key to the approach is the ability of all partners to contribute positively to building and sustaining trusting relationships through honest and open discussion. This can then provide the basis for better aligning and potentially sharing resources at a local level. (See Appendix D – spectrum of maturity in partnership work)

10. In identifying the positive approach and behaviours that are more likely to lead to the successful delivery of improved outcomes, it is important also to consider what behaviours and issues might frustrate this, in order that these can be addressed and dealt with collectively by partners. Based on experience to date and from elsewhere, these challenges can typically include:

- Getting partners to agree on priorities for action
- Ensuring residents voices are heard and drive delivery of resident priorities
- Keeping partners actively involved
- Preventing the partnership from becoming a talking shop
- Lack of understanding of role, culture and language
- Making decisions that all partners endorse
- Getting agreement on the sharing of resources to achieve agreed objectives
- Linking partnership work with partners' mainstream activities and budgets
- Monitoring the effectiveness of collective work and delivery
- Determining whether what is being achieved justifies the costs involved
- Avoiding collaboration overload
- A reluctance to share information

### **Towns as a critical 'building block'**

11. With a focus on delivery in partnership at a local level, particularly for those in greatest need or the most vulnerable, towns offer an optimum spatial level at which to work collaboratively, for a variety of reasons. Surrey's towns and urban areas contain the greatest concentration of highest need (See Appendix E for the 21 areas of greatest deprivation in Surrey as measured by the Indices of Multiple Deprivation, matched against towns). Recognising towns as a building block for delivery reflects the dispersed nature of Surrey's towns and the absence of a single dominant city (referred to as 'polycentricity').
12. In addition, towns provide a recognisable focus and strong sense of identifiable place and community for local people, which whilst there is likely to be some commonality of issues, will have distinctive characteristics, with specific local needs and priorities, that can best be addressed at a local level.
13. While the precise boundaries and footprints of towns are not prescribed precisely nor well-defined, it is apparent from work done to date analysing socio-economic data that some 27 centres of population and an additional two more rural areas comprising collections of villages and hamlets, can be established (See Appendix E). While by no means having absolute co-terminosity, this number broadly aligns with the 'natural communities' described some years ago and the number of Primary Care Networks (26) in Surrey.
14. The 29 areas, broadly set against the County Council electoral Divisions, can be seen in the map and spreadsheet at Appendix F. While not comprising a definitive, precise and neat boundary alignment, it does present a starting point

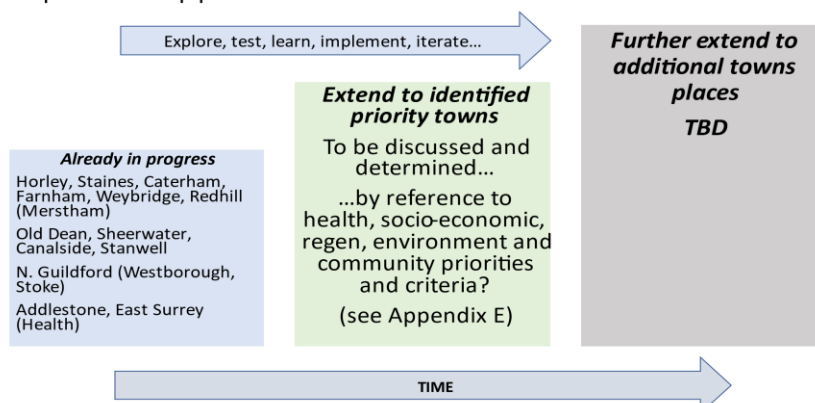
for discussions with Divisional Members around which town they see or prefer as the focus for their work and engagement with partner organisations.

15. Experience suggests that there are certain conditions under which pursuing a town-based collaborative approach is less likely to be appropriate and/or efficient and effective. These may include where: an issue, challenge or service is primarily the responsibility of one agency, with others only having a marginal interest or contribution; where agencies have no shared objectives; the issue, challenge or service is at a hyper local level, e.g. Ward or neighbourhood; the primary/singular objective is to simply achieve cost savings; the organisations involved have a poor history of working together; partners are looking to shift costs or apportion blame.

### Next steps

16. This report seeks to introduce a broad approach to delivering in partnership more effectively and efficiently at a spatial level, e.g towns, that has a sound rationale and 'makes sense'. It is suggested that the practical application of this approach will benefit from being emergent and not seen as a 'single moment in time' blueprint for the whole County, rather developing over time in accordance with a prioritised programme.
17. Building on the experience to date in key localities, in which a number of Members will already be involved, a fuller assessment of what co-ordinated partnership activity is already in place in localities will be undertaken. Additional towns that would benefit from this approach will be identified in the coming months, by applying robust, multi-dimensional criteria and further engaging with Members, to establish those to be prioritised for initiating enhanced partnership delivery work from April 2023/24. The expectation is that the programme will continue to develop and mature, with current towns and towns new to the programme contributing to testing, learning, iterating and implementation, with a view that further, additional towns would be identified and brought into the programme from 2024 onwards, thus:

#### A phased approach: for discussion





18. A lead agency and senior individual working in each of the prioritised towns will be identified to lead the work of partners to develop a co-ordinated, multi-disciplinary delivery approach. As the work in the towns is planned and developed, it will be important to share progress and learning across the leads to develop a broadly consistent approach, within which local variation can be accommodated. As has been the case in the County Council's work at community and locality levels to date, Divisional Members and Ward, Town and Parish Councillors will be briefed on the work and invited to contribute to the formation of the priorities for delivery and work programme
19. In order to manage the overall programme of partnership delivery in towns, it will be necessary in the next phase of the work to determine the most appropriate reporting, monitoring, communication and assurance mechanisms and resources to generate both local briefings and timely reports into the County Council, Scrutiny, Integrated Care Partnership (ICP), Surrey Forum, and other key partner meetings, as necessary. (see Appendix G)

<b>Conclusions:</b>
---------------------

20. A number of drivers, along with increasing practical experience of working in communities and the approach that was taken to working at a local level during the pandemic, all militate towards a greater and unifying focus on partnership delivery in towns, as part of a patchwork of operational arrangements and structures for delivery of services and improved outcomes for Surrey residents.
21. This paper sets out background research and analysis and a proposed emergent and organic approach and way forward for further comment and discussion, towards implementation in early 2023.

<b>Recommendations:</b>
-------------------------

22. That Members of the Communities, Environment and Highways Select Committee support the broad approach of extending the work of delivering in partnership in towns, in order that the proposed next steps can be taken and work progressed
23. That Members highlight any particular benefits, issues or challenges they would wish to see taken into account in the next phase of developing the work.

### **Report contact**

Michael Coughlin, Executive Director of Partnerships, Prosperity and Growth.

### **Contact details**

07974 212290

**Sources/background papers**

Metro-Dynamics analysis of Surrey towns

**Appendices**

Appendix A – Place Priority Areas

Appendix B – Health & Wellbeing Key Neighbourhoods

Appendix C – Guildford & Waverley Case Study

Appendix D – Spectrum of Maturity in Partnership Work

Appendix E – Greatest Areas of Deprivation in Surrey

Appendix F – Possible Town Footprints

## Place Priority Areas

## Appendix A

	PLACE MEMBERS / PLACE SPONSOR GROUP				
	Farnham	Horley	Staines	Caterham	Weybridge
<b>Drivers</b>	Optimised Infrastructure Plan	Community-led town centre economic growth and high street resilience	Integration of cultural and wellbeing developments into town centre local framework	Town centre masterplan Flood alleviation, library, and public realm	Library relocation and health provision
<b>Who is involved</b>	Lead: Lee Parker Sponsor: Katie Stewart Infrastructure, Communities	Lead: Dan Shurlock Sponsor: Michael Coughlin E&G, Communities, Infrastructure	Lead: Sue Wills Sponsor: Marie Snelling E&G, Libraries	Lead: Ben Skipp Sponsor: Marie Snelling Infrastructure, Communities, Libraries, E&G	Lead: Karolina Bazyluk Sponsor: Marie Snelling Communities, Libraries, Property, Health
<b>Key partners</b>	Waverley BC Farnham TC MP	Local stakeholder groups, RBBC, Horley TC, GHT, major employers, cultural organisations, voluntary sector, schools	Spelthorne BC (Culture + Regen) NHS	Tandridge DC CZC MP	Elmbridge BC NHS
<b>Governance &amp; oversight</b>	Major Projects Farnham Place WG	Local Steering Group Horley Sponsor Group Horley Crew (External)	Cultural and Wellbeing Quarter WG Staines Crew (Internal)	Caterham Crew (External) MP and local Members	Delivery Board Library and other WGs

**Key activities and outcomes arising from the above pilot activity includes, for example:**

***In Farnham*** - Delivered an A road de-classification and Heavy Good Vehicle (HGV) Ban, with town centre way-finding and town centre and surrounding roads 20 miles per hour (MPH) limit, in progress. Consulting on town centre traffic management changes, improvements to public realm and associated traffic calming. In Development: 2 Active travel schemes (Borelli's Walk and Scholars Greenway), Local Cycling and Walking Infrastructure Plan (LCWIP) programme, A31 Corridor Major Road Network (MRN) scheme, Water Lane Roundabout improvements. Farnham Neighbourhood in 3D – public events using a virtual reality computer game as a tool to engage with local residents, on the Farnham Town Centre proposed options.

***In Horley*** – extensive, co-ordinated public consultation on the future of the town centre (a multi-partner stall in Christmas market, face-to-face public workshops with residents, online surveys, printed surveys, face-to-face conversations with shopkeepers and key stakeholders, face-to-face assemblies with 1400 secondary school students, open workshops with Young Men's Christian Association (YMCA) (focus groups for young people with autism), leading to publication of the community-led strategic vision, and a list of priority projects identified by local residents. Information boards online and available to view in Horley Library showing how designs had developed following the engagement in early 2022.

***In Caterham*** – bringing together Tandridge District Council (TDC), Surrey County Council (SCC) Members and officers to agree interventions and investment in identified projects/work packages. TDC bid to the government's Levelling Up fund (supported by SCC) focused on town centre improvements to Caterham Valley and Caterham on the Hill, including public realm improvements, integrated flood alleviation measures including rain gardens and tree planting, signage and wayfinding to cultural and amenity spaces and a shop front grant scheme. Improvements to Croydon Road public realm. Agreement for SCC and TDC to work on the modernisation of community infrastructure in Caterham to meet the needs of the local area

***In Staines*** - community engagement is planned for Autumn 2022 on the Iron Bridge Improvement Project, which will seek input to developing artwork designs for spaces underneath the bridge. Wider engagement for Staines Town Centre will take place as proposals are developed.

***In Weybridge*** - completed concept designs for variety of highways, junctions and public realm improvements, including decluttering, active travel, speed reduction, improved crossing, new bus shelter, footway widening and improved crossings. Public consultation, and schemes in development including, providing new cycling and pedestrian links, routes, and spaces, speed reduction measures including 20MPH zone extension, decluttering of existing street furniture and enhanced greening and bus infrastructure improvement works

## Health & Wellbeing Key Neighbourhoods

## Appendix B

	HEALTH & WELLBEING BOARD					
	Hooley, Merstham and Netherne	Canalside	Westborough	Stoke	Stanwell North	Old Dean
<b>Drivers</b>	Direct support to neighbourhoods with the highest levels of deprivation	Direct support to neighbourhoods with the highest levels of deprivation	Direct support to neighbourhoods with the highest levels of deprivation	Direct support to neighbourhoods with the highest levels of deprivation	Direct support to neighbourhoods with the highest levels of deprivation	Address deprivation specifically related to children and young people's outcomes
<b>Who is involved</b>	Marie Snelling / Dan Shurlock (HWBB system lead)	Marie Snelling / Dan Shurlock (HWBB system lead)	Marie Snelling / Dan Shurlock (HWBB system lead)	Marie Snelling / Dan Shurlock (HWBB system lead)	Marie Snelling / Dan Shurlock (HWBB system lead)	Marie Snelling / Dan Shurlock (HWBB system lead)
<b>Key partners</b>	RBBC, Communities, East Health Pship	Woking BC, NW Health Alliance	Guildford BC, G&W Health Pshp	Guildford BC, G&W Health Pshp	Spelthorne BC, NW Health Alliance	Surrey Heath BC Local Leaders Group Surrey Heath health pship
<b>Governance &amp; oversight</b>	Health & Wellbeing Board	Health & Wellbeing Board	Health & Wellbeing Board	Health & Wellbeing Board	Health & Wellbeing Board	Health & Wellbeing Board

This page is intentionally left blank



## Guildford & Waverley Case Study – GRiPC PCN

## Appendix C

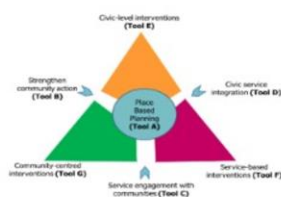
### Aim

To ensure we create an inclusive process of community engagement, developing relationships locally that enable stakeholders to work together with the local community, to listen and understand root causes of health inequality, address health-related issues and promote well-being in order to achieve positive health impact and outcomes

### Approach

- We co-designed our approach and engagement with key partners
- Key partners went out into the community and engaged with residents in the north Guildford PCN area over a period of 12 weeks
- We used an appreciative inquiry approach to engage residents in a different conversation, using open-ended questions to gain insight and not create bias
- We agreed our feedback approach to be one that suited each organisation. Every partner fed-back in their own reporting style
- 337 people responded giving over a 1000 unique responses

### A place based approach to reducing health inequalities



#### Questions asked..

- 1) What makes you happy?
- 2) What makes your life harder?
- 3) If you had a magic wand, what would you do to improve your life?
- 4) If you had a magic wand, what would you do to improve the area you live in?

### Next Steps..

With local partners we ran a further engagement event in the community specifically on debt and finance called 'My Money Matters'. The event was hosted by Guildford Borough Council using one of their community buildings.

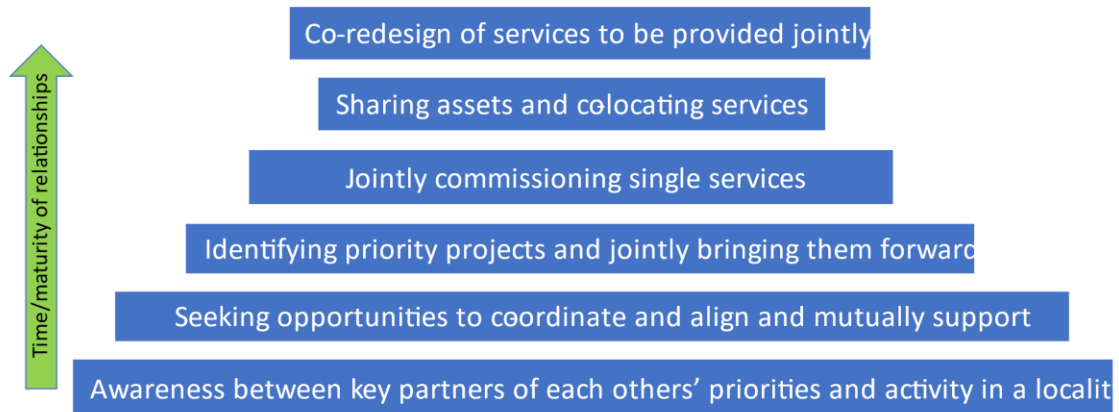
Survey to local population to better understand the financial challenges they are facing and how we can work together to support them. We will be asking members of the community to join our local steering group and help us co-design solutions



This page is intentionally left blank



A loose maturity spectrum of partnership working is evident.....



This page is intentionally left blank

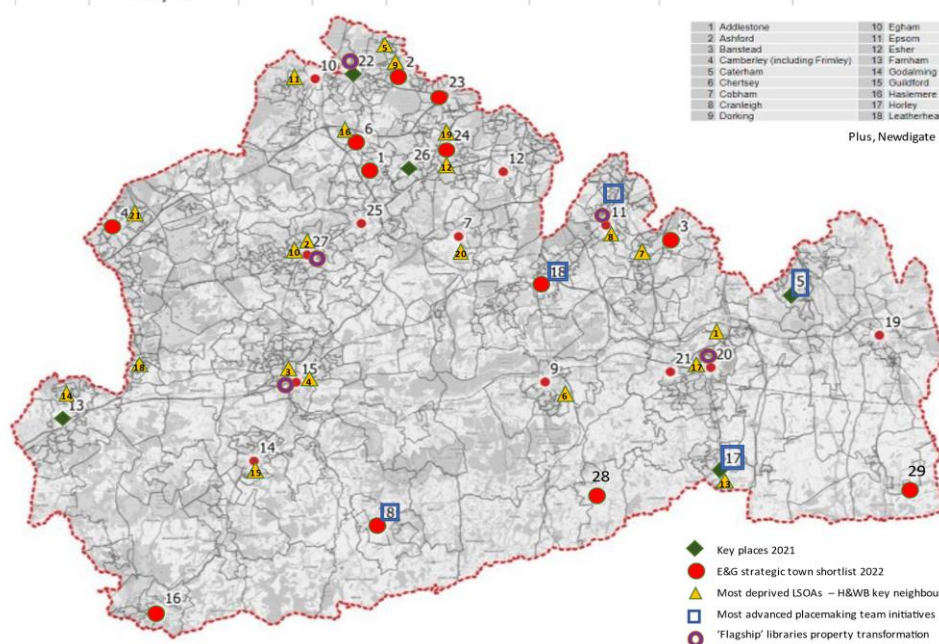
# Greatest Areas of Deprivation in Surrey

## APPENDIX E

### SURREY'S TOWNS

	D&B	Town	Pop'n	HWB Areas of IMD			Place Alliance	Surrey Heartlands PCN
1	GBC	Guildford	81,100	Westborough	Stoke	Ash Wharf*	Guildford & Waverley	GRIPC/ East Guildford
2	WBC	Woking	75,200	Canalside	Goldsworth Park		North West	WISE1/2/3
3	E&EBC	Epsom	35,500	Court	Tattenham Corner		Surrey Downs	Epsom/ ICP
4	SHBC	Camberley/Frimley	25,050	Old Dean			Surrey Health*	
5	RBBC	Redhill	33,125	Merstham, Hooley	Redhill West		East Surrey	Redhill Phoenix/Care Collaborative
6	SBC	Sunbury-on-Thames	30,375				North West	SASSE1
7	EBC	Walton-on-Thames	25,850	Walton South			North West	WPC/WHAM
8	SBC	Ashford	24,800	Ashford North			North West	SASSE2/3
9	RBC	Egham	24,250	Englefield Gr*			North West	SASSE2
10	RBBC	Horley	23,375	Horley Central			East Surrey	Healthy Horley
11	RBBC	Reigate	22,575				East Surrey	Redhill Phoenix/Care Collaborative
12	TDC	Caterham	21,775				East Surrey	North Tandridge
13	WaBC	Farnham	20,500	Upper Hale			NE Hants/Farnham*	
14	WaBC	Godalming	20,225	Godalming Central			Guildford & Waverley	East Waverley/ West of Waverley
15	SBC	West Byfleet	19,325				North West	WBC
16	RBC	Addlestone	18,675				North West	Coco
17	EBC	Weybridge	17,500				North West	WHAM
18	SBC	Staines	16,125	Stanwell N	St'well N 001B	St'well N 001C	North West	SASSE2/3
19	RBBC	Banstead	15,200				Surrey Downs	Banstead
20	RBC	Chertsey	14,975	Chertsey St Anne's			North West	Coco
21	MVDC	Leatherhead	13,975				Surrey Downs	Leatherhead
22	MVDC	Dorking	13,425	Holmwoods			Surrey Downs	Dorking
23	WaBC	Cranleigh & villages	11,675				Guildford & Waverley	East Waverley
24	EBC	Esher	11,525				Surrey Downs	East Elmbridge
25	EBC	Cobham	10,625				Surrey Downs	Leatherhead
26	WaBC	Haslemere	10,025				Guildford & Waverley	South Tandridge
27	TDC	Oxted	9,600				East Surrey	South Tandridge
28	TDC	Lingfield & villages	??				East Surrey	West Waverley
29	MVDC	Newdgate & villages	??				Surrey Downs	Dorking
	* = Frimley ICS							

\* = Frimley ICS



1 Addlestone	10 Egham	19 Oxted
2 Ashford	11 Epsom	20 Redhill
3 Banstead	12 Esher	21 Reigate
4 Camberley (including Frimley)	13 Farnham	22 Staines-upon-Thames
5 Caterham	14 Godalming	23 Sunbury-on-Thames
6 Chertsey	15 Guildford	24 Walton-on-Thames
7 Cobham	16 Haslemere	25 West Byfleet
8 Cranleigh	17 Horley	26 Weybridge
9 Dorking	18 Leatherhead	27 Woking

Plus, Newdgate & villages (28) and Lingfield & villages (29)

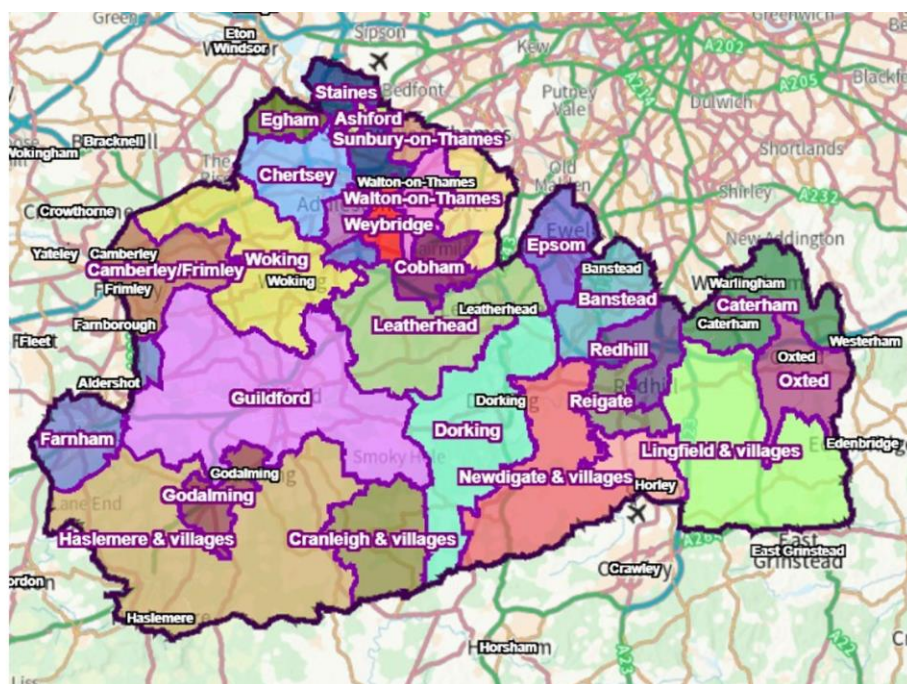
Rank in England	Ward
4800	1 Hooley, Merstham & N.
5986	2 Canalside
6441	3 Westborough
6539	4 Stoke
6666	5 Stanwell north
6862	6 Holmwoods
7138	7 Tattenham C & Preston
7437	8 Court
7818	9 Ashford N & Stanwell S
7871	10 Goldsworth Park
7886	11 Englefield Green West
8212	12 Walton South
8231	13 Horley C & S
9080	14 Farnham Upper Hale
9226	15 Godalming central
9605	16 Chertsey St Ann's
9830	17 Redhill west and Wray
9840	18 Ash Wharf
10279	19 Walton north
10607	20 Cobham and Downside
11138	21 Old Dean

This page is intentionally left blank

## Possible Town Footprints

## APPENDIX F

Possible town footprints, based on SCC electoral divisions (other 'town' footprints are possible, e.g. PCN, 'Natural Communities, etc.)



D&B	Town	Divisional Members									
1 GBC	Guildford	North: Julia McShane	East: George Potter	South East: Fiona Davidson	South West: Angela Goodwin	West: Fiona White	Worplesdon: Keith Witham	Shere: Robert Hughes	Sturford: Matt Furniss		
2 WBC	Woking	North: Riasat Khan	South East: Liz Bowes	South: Will Forster	South West: Ayesha Asad	Kneppell & Goldworth West: Saj Hussain	Goldsworth E & Horsell: Lance Spencer	Bagshot, etc.: Richard Tear			
3 E&EBC	Epsom	West: Bernie Muir	Town & Downs: Steven McCormick	Ewell: John Beckett	Ewell Court, etc.: Eber Kingston	West Ewell: Jan Mason					
4 SHBC	Camberley/Frimley	Camberley East: Trevor Hogg	Camberley West: David Lewis	Heathside & Parkside: Edward Hawkins	Frimley Green & Mytchett: Paul Deach	Lightwater, etc: Rebecca Jennings-Evans					
5 RBBC	Redhill	East: Jonathan Essex	West & Meadvale: Natalie Bramhall								
6 SBC	Sunbury-on-Thames	Sunbury Common & Ashford Common	Lower Sunbury & Halliford: Buddhi Weerasinghee								
7 EBC	Walton-on-Thames	Walton: Rachael L. Lake	Walton South & Oatlands: Tony Samuels	Hertham: John O'Reilly							
8 SBC	Ashford	Ashford: Joanne Sexton	Staines S. & Ashford W.: Denise Turner Stewart								
9 RBC	Egham	Egham: Robert King	Englefield Green: Marisa Heath								
10 RBBC	Horley	East: Jordan Beech	Horley West, Salfords & Sidlow: Andy Lynch								
11 RBBC	Reigate	Reigate: Viktor Lewanski	Earlswood & Reigate South: Catherine Baart								
12 TDC	Caterham	Caterham Valley: Jeffrey Gray	Caterham Hill: Jeremy Webster	Warringham: Becky Rush							
13 WaBC	Farnham	North: Catherine Powell	Central: Andy McCloud	South: Michaela Martin	Ash: Carla Marson						
14 WaBC	Godalming	North: Penny Rivers	Godalming South, Milford & Witley: Paul Follows								
15 SBC	West Byfleet	The Byfleet: Amanda Boote									
16 RBC	Addlestone	Addlestone: John Furey	Woodham & New Haw: Scott Lewis								
17 EBC	Weybridge	Weybridge: Tim Oliver									
18 SBC	Staines	Staines: Sinead Mooney	Stanwell & Stanwell Moor: Robert Evans	Laleham & Shepperton: Maureen Attewell							
19 RBBC	Banstead	Banstead, etc: Luke Bennett	Tadworth, Walton & Kingswood: Rebecca Paul	Nork & Tattenhams: Nick Harrison							
20 RBC	Chertsey	Chertsey: Mark Nutt	Foxhills, Thorpe & Virginia Water: Jonathan Hulley								
21 MVOCD	Leatherhead & Fetcham East	Tim Hall	Bookham & Fetcham West: Clare Curran	Ashstead: Chris Townsend	Horleys: Colin Cross						
22 MVOCD	Dorking	Dorking S. & Holmswoods: Stephen Cooksey	Dorking Hills: Hazel Watson								
23 WaBC	Cranleigh & villages	Cranleigh & Ewhurst: Liz Townsend									
24 EBC	Esher	East Molesey & Esher: Steve Bax	West Molesey: Ernest Mallett	The Dittons: Nick Darby	Hinchley Wood, etc.: Mark Sugden						
25 EBC	Cobham	Cobham: David Lewis									
26 TDC	Oxted	Oxted: Cameron McIntosh									
27 TDC	Lingfield & villages	Lingfield: Lesley Steeds	Godstone: Chris Farr								
28 WaBC	Haslemere & villages	Haslemere: John Robini	Waverley Eastern villages: Kevin Dearnus	Waverley Western villages: David Harmer							
29 MVOCD	Newdigate & villages	Dorking Rural: Helen Clack									

This page is intentionally left blank